

## Social Science R2O: Challenges, Successes, and Our Future

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### **This presentation represents:**



My personal experience Including NWS project work

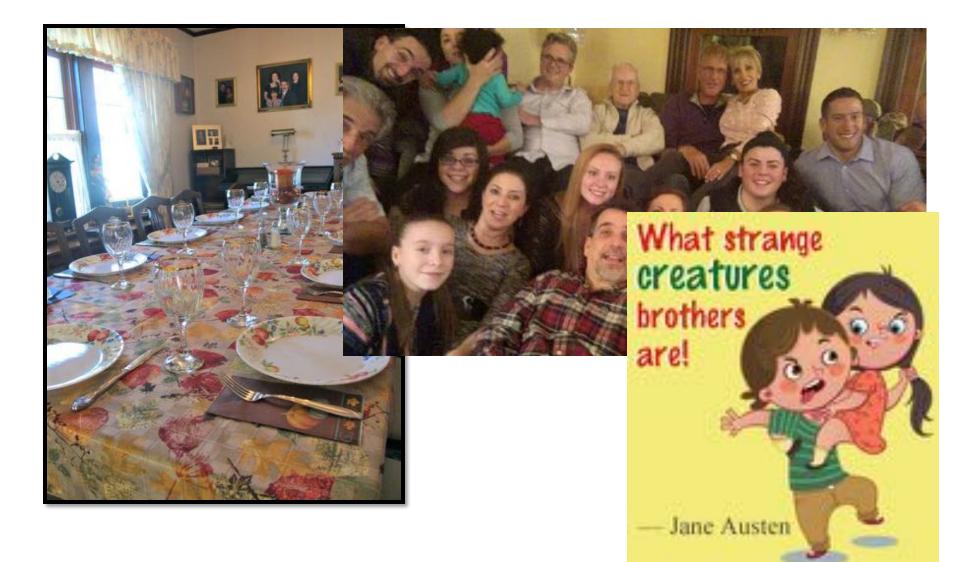


**Stories shared with me** From the social science AND operational community

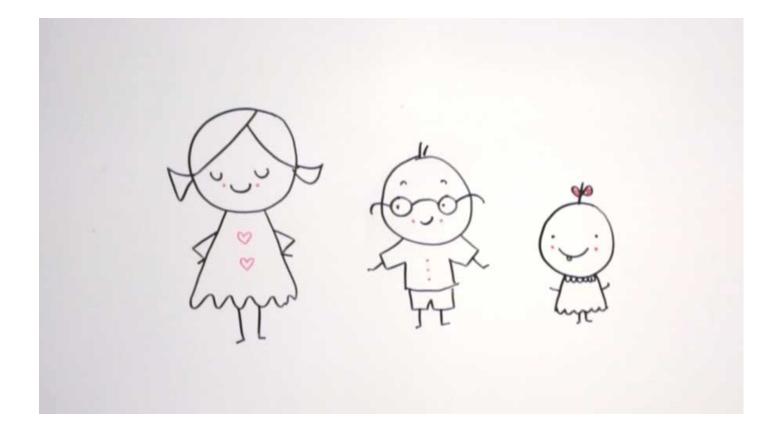


HOT OFF THE PRESSES! NAS report on Integrating Social and Behavioral Sciences Within the Weather Enterprise Released *today* 11am!

## Social Science R2O is like a family.

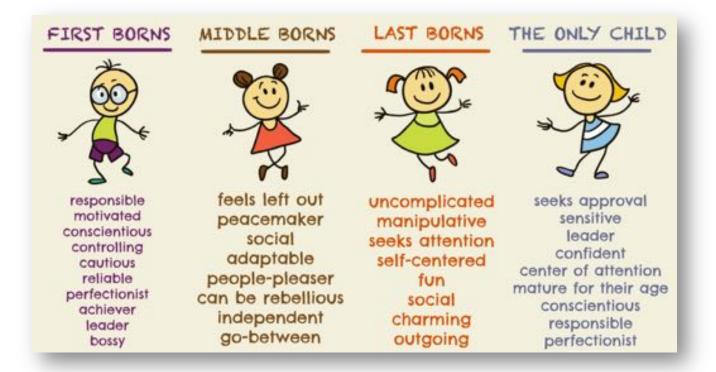


## More specifically, SS R2O is like...





### ...as such, we have sibling order effects. (This is a metaphor. This has not been tested!)



Research is the OAR is the mic Op The person who came up with the idea is the only child.

- Some like *co*
  - Reliability ar Peacemak
- Motivated to
  Feels left o
  participate

We're a *qc* •

- They *lead* us to a possible idea/solution.
- They have confidence it's the solution.
- They're *sensitive* when research indictes otherwise "without complication."
- They seek attention ... to their warnings. =)



### The Challenges of Social Science Research to Operations/Operations to Research (Also outlined in Section 3.2 of NAS SBS study)

# WE HAVE MISUNDERSTANDINGS.

• Translating disciplinary language (physical and social) and understanding operational language is difficult.





# WE'RE NOT ALWAYS ALL INVITED.



- How was an operational decision made?
- Did SSs OR operational folks have a seat at the table?
- What was the ratio? Are we outnumbered?
- Was there any incentive to invite the SS?
- Was there any compensation for their time?
- Who decided what the problem was?



JORGE CHAM OTHE STANFORD DALY

### SOMETIMES SS IS AN AFTER THOUGHT TO AN OPERATIONAL DECISION.

 If we're invited late, what role do we really have to influence operations? Or, are we validating someone's idea?



### WE'VE GOT OUR MIND SET ON YOU ... R2O. WE JUST DISAGREE ABOUT SPENDING MONEY AND TIME

I got my mind set on you I got my mind set on you I got my mind set on you I got my mind set on you

GOT MY MIND SET ON YOU

But it's gonna take money A whole lot of spending money It's gonna take plenty of money To do it right child

It's gonna take time A whole lot of precious time It's gonna take patience and time, um To do it, to do it, to do it, to do it To do it right child

- It's gonna take money.
  - An investment in SS (We're making progress!).
- It's gonna take time.
  - Researchers really like to take their time.
  - Operations needed it yesterday.
- To do it right.
  - But just give me the answer.

## THE BIGGEST BARRIER? ALL OF US.



- That's the way we've always done it. (*Change* it)
- We have a policy for that already. (cough cough, ahem, *change* it)
- I don't like your findings. (Because the findings point to *change* it)
- Egos and more egos (It's in the

report. Egos don't like *change*!).



### EXAMPLE FROM EARLIER THIS MONTH

#### My third email...

#### Background

#### Hi everyone!

I can explain a little bit of t message. However, the pa last year's titles did they st we offered the new titles was universally understoo where we explained what They also asked that we pl

#### xxxx, you raise g

this project but for many d chance, that's a 4 in 10 cha are not universally underst solution for this is not abu reasons that most partner more/less presents the sai walk away comprehending graphics (Gist is a thing! = the probabilities of the mo focusing too much on one interpreted as the official "Official forecast" to the p certain Jeff will be happy t

I appreciate everyone's pa cannot promise that these last year's graphics.

Regarding HazSimp, thoug involved in all other studie series of partner surveys w website, which essentially other studies, including for partners overwhelmingly

To the extent I can. I am h

#### Hi XXXXXXX! =)

Just to clarify, I am not ignoring the

there wasn't enough time to retest another round of messages before operational decision deadlines. This is a challenge with research to operations. Operations has clear deadlines, as for some communities winter is already upon them! However, the r Gina, do another iteration of testing. We Again, no one is suggesting it's perfe consulted with many people before plan to follow-up with some partne

I appreciate your conce hard. I know everyone I wish it existed too! Bu of forecast possibilities Following the metapho runs of interpretation, mean. As we all know. there's a forecaster! In you will, may also need

Providing a clear, concise, short ove information doesn't necessarily pro partners. This means that partners your explanation of the graphics ma itself. My graduate research showed message. By itself, it's up for interpr interpretation. Most partners said t by itself. Your briefings are an opportanity to clarity, regetter, we will help communicate uncertainty

I hope you use these exact examples in future displays at NWAs or to whomever that scientists need to get out of the way of their own messaging.

Culture change is happening.

Its hilarious to me.... that we literally have a social scientist telling us "this is what your customers want" because I asked them, and then we respond back by saying, "No, that can't possibly be true."

Its really unfortunate that is happening, but I certainly appreciate your help on these type projects. It was fun catching up with you out in Anaheim!

#### **Email response** back from a forecaster:

### "Everyone that **I've** showed it

#### Emphasis added

to thinks ... ... I'm surprised that nobody sees this or thinks it's an issue."

If there is an opportunity for me to help with further partner evaluation, please let me know.

## BASED ON SUCCESSES, HERE'S HOW THE SS R2O FAMILY COULD FUNCTION.

- Persistence, Patience, Empathy, and Understanding
- What do we need?
  - Opportunities to interact
    - Informal and formal: How?
    - Social Science Office Hours? (the NOAA social science team is considering this!)
  - Training?
    - Operations 101 for Social Scientists (or all researchers?)?
    - Social Science 101 for Operations (in the works actually!!)
    - Intro to Readiness Levels for social scientists?
  - Other ideas?



### BASED ON SUCCESSES, HERE'S HOW THE SS R2O FAMILY COULD FUNCTION.

- Partnerships *and* Iteration (not one and done)
  - Starts with a seat at the table
  - Temporary working groups to allow for R2O iteration during the SS research process?
  - More formal working groups between NWS and OAR? (So we can make sure WE understand each other's needs!)
  - What role should OAR/OWAQ play to help SS researchers?
  - Utilizing AMS Best Practices committee to help transfer knowledge?

### BASED ON SUCCESSES, HERE'S HOW THE SS R2O FAMILY COULD FUNCTION.

• We need leadership at all levels.



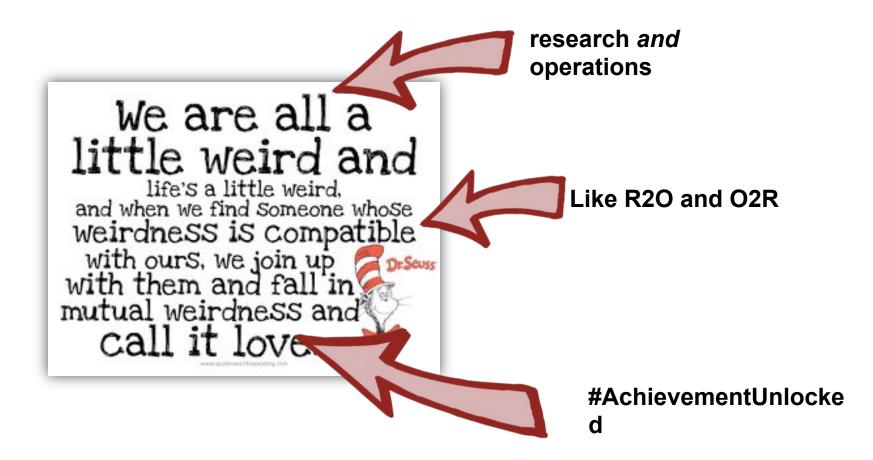




#### FORTUNATELY, THE PROCESS HAS ALREADY STARTED!

NOAA Social Science Committee includes:

- Climate Program Office
- Sea Grant
- Office of Weather and Air Quality
- National Weather Service
- Office of Performance, Risk, and Social Science



### Thank you!

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